Grayson College 091501	
EMPLOYMENT PRACT	ICES DC (LOCAL)
Scope	This policy shall apply to all full-time, permanent positions and shall allow for expanded procedures for executive administrators. The policy also provides modified procedures for temporary and part- time positions.
Authority for Employment of All Personnel	The Board delegates to the College President the final authority for employment of contractual personnel, as well as the final authority to employ and dismiss noncontractual employees on an at-will ba- sis. [See DCA, DCB, and DCC as appropriate]
Commitment to Affirmative Action	Associated with the obligation to secure the best qualified person- nel is an equally strong pledge to eliminate discrimination in recruit- ment and employment by assertively recruiting qualified minorities, women, and persons with disabilities (underrepresented groups). The College District shall make explicit its commitment to equal op- portunity in all recruiting announcements and/or advertisements, specifying that the College District is an equal opportunity/affirma- tive action employer.
General Recruitment Practices for Full- Time Personnel	To develop a broad applicant pool, all full-time personnel positions shall be advertised, except when the College District is reducing the workforce or when transferring, promoting, or reemploying per- sonnel.
Fair Treatment	The interview process must ensure fair treatment of each applicant without regard to political affiliation, race, color, national origin, gen- der, age, handicap, or religious creed. The process must also demonstrate proper regard for each applicant's privacy and consti- tutional rights.
General Employment Procedures	When a full-time job vacancy occurs or when a new position is cre- ated, the hiring supervisor shall:
	<ol> <li>With the assistance of the director of human resources, de- velop or revise the job description, determine the appropriate salary range; and submit position for required approval.</li> </ol>
	<ol> <li>Complete a personnel request form and obtain required ap- proval;</li> </ol>
	<ol> <li>Make a rating form to be used to assign scores to the qualifi- cations and submissions of the applicant, relating to the job description;</li> </ol>
	<ol> <li>Prepare written questions to be used in each interview, relat- ing to the job description.; and</li> </ol>

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	5. In order to promote equal opportunity compliance, forward, in writing or electronically, the personnel request form, job description, interview questions, and rating form to the director of human resources for his or her review and signature.
Search	The human resources coordinator, upon receipt of the forms posi- tion approval, shall begin the search in the following manner:
	<ol> <li>Announce the position on the College District's website for a minimum of five working days. Applications from internal and external candidates shall be considered simultaneously un- less waived by the College President in order to advertise ex- clusively to internal candidates.</li> </ol>
	<ol> <li>Develop a list of additional recruiting sources in conjunction with the hiring supervisor and the director of human re- sources.</li> </ol>
	<ol> <li>Advertise and/or announce the opening in each external re- cruiting source listed.</li> </ol>
	<ol> <li>Log or electronically maintain a record of the applications as they arrive.</li> </ol>
	<ol> <li>Monitor receipt of applications and forward Send the applica- tions to the hiring supervisor.</li> </ol>
	The hiring supervisor shall:
	<ol> <li>Etiminate each incomplete application and each application that does not meet the minimum qualifications; and</li> </ol>
	2. Decide which type of committee to form (selection or screen- ing).
Committees	A selection committee shall identify a candidate to recommend to the College President. The hiring supervisor shall participate fully as a voting member of the selection committee. The hiring supervi- sor's evaluation shall be weighted as one-fourth of the total rating with the other committee members having a combined value of three-fourths.
	A screening committee shall select the top applicants to recom- mend to the hiring supervisor. At least two applicants shall be pro- vided to the hiring supervisor. The hiring supervisor may attend all, some, or none of the screening committee's interview; however, the hiring supervisor may not vote on the committee's recommen- dation. Using objective criteria, the hiring supervisor shall select a candidate to recommend to the College President from among the applicants forwarded from the screening committee.

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	A selection or screening committee shall be composed of a mini- mum of four members.
Procedures	Only an individual who has submitted an application through the human resources office may be considered for an open position. Each applicant who is selected for an interview must undergo the same process as every other applicant. If an informal meeting or meal is offered to any interviewee, it must be offered to all inter- viewees.
	The interview process for full-time faculty members may include teaching and/or skill demonstrations.
	The interview process for professional or support positions may in- clude a demonstration of skills if such skills are included in the job descriptions.
	The hiring supervisor shall consider references before recommend- ing a candidate to the College President.
References	At minimum, the hiring supervisor shall obtain two recommenda- tions from among the candidate's last three places of employment, when three are available. Both written and telephone recommen- dations are desirable.
	In the event that information obtained through the reference checks reveals a reason to disqualify a candidate, the hiring supervisor shall check the references of the applicant obtaining the next high- est rating through the committee process.
Criminal Background Check	The candidate who has obtained the highest rating from the com- mittee and who has received acceptable references shall be se- lected as the finalist. The College District shall review the criminal background check on the finalist prior to scheduling a final inter- view with the College President.
	In the event that a background check reveals information that dis- qualifies the finalist, that finalist shall be eliminated from considera- tion, and the next highest-rated applicant with acceptable refer- ences shall be named as the new finalist.
Meeting with College President	Upon receipt of an acceptable criminal background check, the hir- ing supervisor shall complete a personnel action form and arrange for the finalist to meet with the College President. The requirement to meet with the College President may be waived.
Offer of Employment	No offer of employment shall be made until:
	1. Acceptable references have been obtained;
	2. An acceptable criminal background check has been obtained;

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	3. The finalist has met with the College President; and
	<ol> <li>A personnel action form has been completed and signed by the appropriate administrator and College President. All ap- propriate administrators and the College President have signed the offer approval form.</li> </ol>
Contracts	Employment contracts shall be offered for some positions. If a con- tract is to be offered, the hiring supervisor shall provide the neces- sary information to the human resources coordinator, who will pre- pare the contract.
Executive Administrators and College President	The College President may expand the process to hire deans or vice presidents as he or she deems appropriate. Members of the Board may participate in this process if invited by the College President.
	The Board shall determine the process and procedures to select the College President.
Temporary, Part- Time, and Adjunct Positions	Temporary, part-time, and adjunct positions shall generally be ad- vertised by posting on the College District's website. The require- ment to advertise may be waived by the College President.
	The hiring supervisor shall be responsible for preparing the job de- scription, completing a personnel requisition form, obtaining the re- quired approvals, and screening and selecting temporary, part- time, and adjunct positions. Screening or selection committees are not required.
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Other Provisions	scription, completing a personnel requisition form, obtaining the re- quired approvals, and screening and selecting temporary, part- time, and adjunct positions. Screening or selection committees are not required. A criminal background check shall be obtained and deemed ac-